

**City and County of Honolulu  
Department of Transportation Services  
Disadvantaged Business Enterprise (DBE)  
Three-Year Overall Goal**

**For the  
Federal Fiscal Years (FFYs) 2020, 2021, 2022**

**August 2019**

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## **I. INTRODUCTION**

The Department of Transportation Services (DTS) in accordance with Title 49, Code of Federal Regulations, Part 26 (49 CFR Part 26), has set an overall goal for Disadvantaged Business Enterprise (DBE) participation in the United States Department of Transportation (USDOT) assisted contracts in Federal Fiscal Years (FFYs) 2020, 2021, and 2022. This is based on demonstrable evidence of the availability of ready, willing and able DBEs relative to all other firms able to participate on our USDOT funded contracts. The goal reflects the level of DBE participation expected absent the effects of discrimination in DTS' contracting activities, and will be reviewed and adjusted, as necessary over the life of the project.

## **II. BACKGROUND**

As a recipient of USDOT Federal Transit Administration (FTA) funding, and as a condition of receiving this assistance, DTS has signed an assurance with the USDOT that it will comply with 49 CFR Part 26.

DTS will utilize a 15.05 percent DBE overall goal in FFYs 2020-2022. DTS proposes to meet this goal by 8.89 percent race-neutral (RN) participation and by 6.16 percent race-conscious (RC) participation.

For the anticipated USDOT funded contracts over the next three FFYs, the number of ready, willing and able DBEs relevant to the category of work is limited. It is anticipated that the projected 6.16 percent RC participation will result in DBE participation. In the likelihood that the DBE participation exceeds DTS' overall goal in two consecutive years through RC means, DTS will reduce the use of contract goals proportionately in the following year.

### III. FFYs 2020-2022 FTA-ASSISTED CONTRACTING PROGRAM

Table 1 shows Bus Stop Americans with Disabilities Act (ADA) Access and Site Improvements and Transit Safety and Security related projects planned for the three fiscal years:

**Table 1**

<b>Name of Program</b>	<b>FTA Share</b>	<b>Local Share</b>	<b>Projected Total Cost</b>
<b>FFY 2020</b>			
• Bus Stop ADA Access and Site Improvements	\$304,000	\$437,000	\$741,000
• Transit Safety and Security	\$297,000	\$74,000	\$371,000
<b>FFY 2021</b>			
• Bus Stop ADA Access and Site Improvements	\$304,000	\$437,000	\$741,000
• Transit Safety and Security	\$297,000	\$74,000	\$371,000
<b>FFY 2022</b>			
• Bus Stop ADA Access and Site Improvements	\$304,000	\$437,000	\$741,000
• Transit Safety and Security	\$297,000	\$74,000	\$371,000

Table 2 is a summary of work categories and estimated values by the North American Industry Classification System (NAICS) Code. The estimated FTA percentage will be derived by using NAICS codes for purposes of weighting the categories of work based on staff estimates.

**Table 2**

<b>Category of Work</b>	<b>NAICS Code</b>	<b>Estimated FTA Dollars by NAICS</b>	<b>Estimated FTA% by NAICS Code (Weighted) Subtotal/Total</b>
Masonry Contractors	238140	FFY 2020 \$182,000 FFY 2021 \$182,000 FFY 2022 \$182,000	30%
<b>SUBTOTAL</b>		<b>\$546,000</b>	
General Construction	236220	FFY 2020 \$137,000 FFY 2021 \$137,000 FFY 2022 \$137,000	23%
<b>SUBTOTAL</b>		<b>\$411,000</b>	
Electrical Contractor	238210	FFY 2020 \$267,000 FFY 2021 \$267,000 FFY 2022 \$267,000	44%
<b>SUBTOTAL</b>		<b>\$801,000</b>	
Painting	238320	FFY 2020 \$15,000 FFY 2021 \$15,000 FFY 2022 \$15,000	3%
<b>SUBTOTAL</b>		<b>\$45,000</b>	
<b>TOTAL</b>		<b>\$1,803,000</b>	<b>100%</b>

#### **IV. GOAL METHODOLOGY**

##### **A. Step One: Determination of a Base Figure**

DTS gathered data from the DTS' Bidder's List to establish its DBE base figure of DBEs relative to all comparable establishments (DBE and Non-DBE). DBEs are defined as "ready, willing and able DBEs" that have participated in the bidding process for City procurements. The bidder's list included all establishments (DBE and Non-DBE), which submitted bids in the past five years as prime contractors or subcontractors from FFYs 2014 to 2018. On the following page, Table 3 is the bidder's list summary showing the applicable work categories of the total number of ready, willing and able DBEs and Non-DBEs.

**Table 3**

<b>NAICS Code</b>	<b>Number of DBEs from Bidder's List*</b>	<b>Number of All Establishments in Hawaii**</b>	<b>Relative Availability</b>
238140 Masonry Contractors	2	65	3.1%
236220 General Construction	5	216	2.3%
238210 Electrical Contractor	5	350	1.4%
238320 Painting	1	156	0.6%

Relative availability of each work category was weighted to derive a ratio figure in Table 4. The total ratio figure is the Step One Base Figure.

**Table 4**

<b>NAICS Code</b>	<b>Category Weight (Table 2)</b>	<b>X (Multiplied)</b>	<b>Relative Availability (Table 3)</b>	<b>Ratio Figure (Weighted)</b>
238140	30%	X	3.1%	0.93%
236220	23%	X	2.3%	0.53%
238210	44%	X	1.4%	0.62%
238320	3%	X	0.6%	0.02%
TOTAL	100%			2.1% (Rounded)

The result of the Step One Base Figure calculation is 2.1 percent.

\*Bidder's List from the City and County of Honolulu Purchasing Division, Department of Budget and Fiscal Services (data from FFYs 2014-2018)

\*\*Latest data available from 2016 Geography Area Series: County Business Patterns for Hawaii at:

<http://www.census.gov/econ/cbp/index.html>

## B. Step Two: Adjusting the Base Figure

Upon establishing the Base Figure, DTS reviewed and applied the median past DBE participation percentage during the past five federal fiscal years. Table 5 shows past participation measured by actual historical DBE achievements on FTA-assisted contracts awarded by DTS.

**Table 5**

	FFY 2014	FFY 2015	FFY 2016	FFY 2017	FFY 2018
Overall DBE Goal	10.47%	10.47%	10.47%	14.65%	14.65%
Race Conscious Means	4.29%	4.29%	4.29%	6%	6%
Race Neutral Means	6.18%	6.18%	6.18%	8.65%	8.65%
DBE Achievement Relative to Overall Goal	26%	100%	28%	35%	0%

Table 6 reflects the median DBE achievement from Table 5.

**Table 6**

	FFY 2014	FFY 2016	FFY 2017
Median Achievements	26%	28%	35%

Table 7 reflects the Step One Base Figure adjusted for past participation.

**Table 7**

Median Past Participation (Table 6)	Step One Base Figure (Table 4)	Sum of Table 6 and 4	DBE Three Year Overall Goal (30.10% / 2)
28%	2.1%	30.10%	15.05%

## V. PROPOSED OVERALL DBE GOAL

The final proposed overall DBE Goal for FFYs 2020-2022 is 15.05 percent.

DTS calculated the RC and RN projection split by using the Disparity Index from the 2010 Hawaii Department of Transportation (HDOT) Disparity Study (Study).<sup>\*</sup> Table 8 shows the Study's disparity index which was used to determine the RC and RN projections.

**Table 8**

All Industries, Modes and DBE Type	Utilization	Availability	Disparity Index
AFRICAN AMERICAN	0.16	1.08	14.00
HISPANIC	0.30	2.60	11.50
NATIVE AMERICAN	7.52	11.75	64.00
NON-MINORITY FEMALE	0.55	5.41	10.20
DBE TOTAL	8.53	20.84	40.93

RN and RC Projection Methodology:

1. Multiply 15.05 percent (DBE Goal) by 40.93 percent (Disparity Index) to determine RC percent projection:

$$15.05 \text{ percent} \times 40.93 \text{ percent} = 6.16 \text{ RC percent}$$

2. Subtract RC percentage from DBE Goal to determine RN percentage:

$$15.05 \text{ percent} - 6.16 \text{ RC percent} = 8.89 \text{ RN percent}$$

**Overall DBE Goal is 15.05 percent**

Race Neutral Means	Race Conscious Means
8.89%	6.16%

<sup>\*</sup>Upon a new Study, DTS will adjust its RC and RN projected split to reflect any changed circumstances, if applicable.



## **VI. RACE-NEUTRAL IMPLEMENTATION MEASURES**

DTS will meet the maximum feasible portion of its overall goal through RN means by the following:

1. Encourage DBEs, small businesses, minority, and women businesses to register and receive contract opportunity notices and details through the City and County of Honolulu's (City) Department of Budget and Fiscal Services' website.
2. DTS will attend and actively participate in workshops and outreach events for the DBE firms, small businesses, minority, and women businesses to educate and inform attendees of various DBE opportunities, DBE certification requirements and potential City contract opportunities.
3. DTS will arrange solicitation times for presentation of bids, quantity specifications, and delivery schedules that will facilitate the participation of DBEs and other small businesses, if applicable. This may include unbundling large contracts, and encouraging prime contractors to subcontract portions of their work that they may otherwise perform with their own resources.
4. DTS will provide information and technical assistance to DBEs and other small businesses.
5. DTS will make available the DBE Directory through print and electronic means as needed.

## **VII. CONSULTATION AND PUBLICATION**

A public meeting was held on June 7, 2019 at the City and County of Honolulu's (City) Mission Memorial hearings room. Email invitations were sent to 152 DBE contractor groups, community organizations, and a government agency to elicit their comments and feedback on the proposed DBE goal and goal setting process (Exhibit 1). A notice of the meeting and proposed overall goal was also posted on DTS' website (Exhibit 2).

Of the 152 groups invited, 5 attended the meeting, Cushnie Construction, Integrated Security Technologies, Akinaka & Associates, Minatoishi Architects, and Honolulu Authority for Rapid Transportation.

Questions and Comments  
DTS Public Meeting  
City and County of Honolulu Mission Memorial  
June 7, 2019

Question	Response
How can I verify the NAICS codes listed in the City's database for my company?	Verify by checking the City's Department of Budget and Fiscal Services' (BFS) vendor self-service website.
Can you list more than one NAICS code?	Yes, several codes can be listed. Please keep in mind that the City's database utilizes commodity codes which closely matches the NAICS codes.
Why doesn't the procurement process for professional services ask for DBE certification and does the process consider DBEs?	At time of contract negotiations, DBE requirements and DBE goals, including certification will be discussed. Yes, DBEs are considered.
It seems like professional services solicitations do not seem to consider DBEs when the City sends out their notices of opportunity.	DTS will continue to work with the City's BFS Purchasing office to better improve current solicitation procedures to ensure DBE firms are made aware of professional services solicitations.
Are there no DBE goals for professional services?	No, planning services can have contract goals, if applicable. However, currently the scope of work for projected contracts is mostly construction related. Generally, non-federal funds are applied to planning services.
With a design-bid-build, does the prime contractor have the opportunity to sub-contract DBEs.	Yes.
Is it possible to get a list of projects with DBE goals?	Yes.
How does the City decide which projects will have DBE goals?	It evaluates each planned or projected project using the earlier presented methodology, i.e. available DBE firms, scope of work, overall firms available in the market industry. Race conscious goals is a requirement to meet a contract goal while race neutral goals is a means to achieve a goal through City facilitation and assistance to encourage firms to contribute to the overall goal.

DTS posted the proposed three-year overall DBE goal on its website (Exhibit 3) and also issued a public notice in a local publication (Star Advertiser) on June 14, 2019 announcing the proposed goal and the 30 day comment period (Exhibit 4).

There were no comments or feedback received. However, we have gained useful information from the participants at the public meeting and will consider ways to implement these changes in our program. For example, we will consider adding a column next to our Professional Services Qualified Vendor List to notify project managers of vendor DBE status.

Our three-year overall DBE goal will be posted on DTS' website upon FTA approval.

**Yamasaki, Renee**

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**From:** Yamasaki, Renee  
**Sent:** Wednesday, May 29, 2019 3:19 PM  
**Subject:** DTS DBE Three-Year Overall Goal for FFYs 2020, 2021 and 2022

Aloha,

The City and County of Honolulu, Department of Transportation Services will host a Public Comment/Consultation meeting to discuss our Disadvantaged Business Enterprise (DBE) Goals for Federal Transit Administration assisted City projects for Federal Fiscal Years 2020 to 2022.

The purpose of this meeting is to elicit information from you regarding our DBE goal setting process, DBE goals, and your recommendations to improve our DBE program.

The DBE Consultation Meeting will be held on Friday, June 7, 2019 at 8:30 am, at the Mission Memorial Hearings Room located at 550 South King Street, Honolulu, Hawaii 96813. If special assistance or auxiliary aids are required, please contact me at 768-8383 or email the request to [ryamasaki@honolulu.gov](mailto:ryamasaki@honolulu.gov) by Monday, June 3, 2019.

If you are unable to attend, but would like more information, please let me know.

Sincerely,

Renee R. Yamasaki  
Federal Compliance Branch  
Dept. of Transportation Services  
City & County of Honolulu  
(808) 768-8383  
[ryamasaki@honolulu.gov](mailto:ryamasaki@honolulu.gov)  
[www.honolulu.gov/dts](http://www.honolulu.gov/dts)

## List of Invited to the June 7, 2019 Public Consultation Meeting

### DBE Contractors:

Ace Land Surveying LLC  
ACM Consulting, LLC  
Aiwohi Bros., Inc.  
AKINAKA & ASSOCIATES, LTD.  
Alana Equipment Rental LLC  
Aloha Steel Corporation  
Aloha Trucking Inc  
Amazon Construction Company, Inc.  
AMEL Technologies, Inc.  
American LED & Energy Corp.  
Anil Verma Associates, Inc.  
Artech Construction Group, Inc.  
Aulii Construction, Inc.  
Bauske Environmental, Inc.  
Blue Ocean Civil Consulting  
CESA Corp.  
Consulting Structural Hawaii, Inc.  
Cushnie Construction Company, Inc.  
D&D Construction, Inc.  
D. Garcia Construction LLC  
Daniel K. Y. F. Chong Contracting Corp.  
David's Fencing, Inc.  
DC Trucking, Inc.  
Dean Sakamoto Architects LLC  
DME Concrete & Masonry Inc.  
EC Trucking LLC  
EKNA Services, Inc.  
Electech Hawaii, Inc.  
Element Environmental, LLC  
Elite Mechanical Inc  
Environmental Science International Inc  
FIC LLC  
Fujikawa Associates, Inc.  
GSI Pacific Inc.  
Guide Star Engineering, LLC  
Haron Construction, Inc.  
Harris Trucking, Inc.

Harry Asato Painting, Inc.  
Hawaii Pacific Concrete & Paving, Inc.  
Hawaiiya Technologies, Inc.  
Hida, Okamoto & Associates, Inc.  
Hidano Construction, Inc.  
In+Form Design, Inc.  
Index Builders, Inc.  
Integrated Security Technologies, Inc.  
International Construction, Inc.  
Island Hauling, Inc.  
ITerashima Environmental Services  
J.A. Higa Builders  
JJS Construction, Inc.  
Kaalawai Holdings LLC  
Kalaka Nui, Inc.  
Kalakoa Painting LLC  
Katayama & Associates, Inc.  
Ke Nui Construction LLC  
Keala Pono Archaeological Consulting, LLC  
Keith Chul Kyu Lee  
KN Consulting LLC  
Ku Trucking, Inc.  
L.A. Painting, Ltd.  
LISS TransTech LLC  
M Squared Design, LLC  
Mana'o Construction LLC  
Martha B. Wiley  
MASHIMA ELECTRIC, LLC  
Mechanical Enterprises, Inc.  
Mega Construction, Inc.  
MEM Consulting, LLC  
Metropolitan Painting & Environmental  
Systems, Inc.  
Minatoishi Palumbo Architects, Inc.  
Myounghee Noh & Associates, L.L.C.  
Nagamine Okawa Engineers Inc.  
Narito Sheetmetal & Mechanical Corporation  
Nigel Small  
Oahu Sealcoating & Paving LLC  
Ohana Pacific Construction, Inc.  
PAC Electric Co. Inc.  
Pacific Architects, Inc.  
Pacific Isles Equipment Rentals Inc.

Pacific Power Electrical Contracting LLC  
Pacific Preferred Contractors Corporation  
Paradise Reinforcing, Inc.  
PMJ Builders, Inc.  
Power Constructors LLC  
PSC Associates, Inc.  
PSC Consultants, LLC  
QRSE LLC  
Reliant Trucking Incorporated  
Road Safety Services and Design LLC  
Ron's Concrete Specialist, Ltd.  
RPA Contracting, Inc.  
RPS Mechanical, Inc.  
S and M Welding Company, Ltd.  
S&C Trucking LLC  
Sky HI Media, LLC  
Solo Corp  
Spire Hawaii LLP  
Standard Sheetmetal & Mechanical, Inc.  
StarCom Builders, Inc.  
Striping by Lee, LLC  
Structural Hawaii, Inc.  
Sunny House LLC  
Sustainable Museums  
Tajiri Recycling & Demolition LLC  
Tal LLC  
Talion Construction, LLC  
Teck, Inc.  
The Nakoa Companies Inc  
Trace Industries, Inc.  
Trisha K. Watson  
Vinyl Tech & Masonry, Inc.  
Ward Research, Inc.  
WCP Inc.  
ZANE and Associates, LLC  
Zip U There, Inc.

Community Organizations:

African American CCH  
Alu Like Inc.  
American Assoc. of University Women Hawaii  
Branch

Asian American Journalists Assoc. Hawaii  
Chapter  
Chamber of Commerce Hawaii  
Chinese Chamber of Commerce of Hawaii  
Executive Women International Honolulu  
Chapter  
FALEA  
Filipino American Multi-Ethnic Society  
Filipino Chamber of Commerce  
Hawaii Alliance for Community Based Economic  
Development  
Hawaii Chinese Association  
Hawaii Disability Rights Center  
Hawaii Korean Chamber of Commerce  
Hawaii United Okinawa Assoc.  
Honolulu Community Action Program Inc.  
Honolulu Japanese Chamber of Commerce  
Japanese American Citizens League  
Japanese Cultural Center of Hawaii  
Kailua Chamber of Commerce  
Kaimuki Business and Professional Assoc.  
Latin Business Hawaii  
League of Women Voters  
Native American Center  
Native Hawaiian Chamber of Commerce  
North Shore Chamber of Commerce  
Office of Hawaiian Affairs  
Pacific Business Center Program College of BA  
Pan Pacific and Southeast Asia Woman's Assoc.  
Professional Women's Network  
The Hawaii Women's Foundation  
United Japanese Society of Hawaii  
Vietnamese-American Chamber of Commerce  
of Hawaii  
Waialua Community Assoc.  
Waipahu Community Assoc.  
Women in Transportation  
YWCA of Honolulu

Government Agencies:

Honolulu Authority for Rapid Transportation



**Government**  
Home**Departments**  
and Agencies**Communities**  
Residents & Business**City Services**  
Online**Visitors**  
and Activities**Department of Transportation Services**  
**CITY & COUNTY OF HONOLULU**

## Non-Discrimination Policies

[Disadvantaged Business Enterprise Program](#)  
[Employment Program](#)[Title VI Program](#)[Equal Opportunity](#)

### Disadvantaged Business Enterprise Program

As a recipient of federal funds, DTS has established a Disadvantaged Business Enterprise (DBE) program in accordance with the regulations of the U.S. Department of Transportation (USDOT), Title 49, Code of Federal Regulations, Part 26 (49 CFR Part 26). This is to ensure non-discrimination in the award and administration of USDOT-assisted contracts by providing a level playing field on which DBEs can compete fairly for these contracts.

#### **DBE News**

[Consultation to obtain information relevant to the DBE goal setting process for FTA-assisted City projects for FFYs 2020-2022](#)

The City and County of Honolulu, Department of Transportation Services will host a Public Comment/Consultation meeting to discuss our Disadvantaged Business Enterprise (DBE) Goals for Federal Transit Administration-assisted City projects for Federal Fiscal Years 2020 to 2022.

The purpose of this meeting is to elicit information from you regarding our DBE goal setting process, DBE goals, and your recommendations to improve our DBE program.

The DBE Consultation Meeting will be held on Friday, June 7, 2019 at 8:30 am, at the Mission Memorial Hearings Room located at 550 South King Street, Honolulu, Hawaii 96813. If special assistance or auxiliary aids are required, please contact Renee Yamasaki at 768-8383 or email the request to [ryamasaki@honolulu.gov](mailto:ryamasaki@honolulu.gov) by Monday, June 3, 2019.

DTS' Three-Year Overall DBE Goal for FFYs 2017-2019 can be downloaded [here](#).

#### **What is a DBE?**

A DBE is a for profit small business that is at least 51% owned by one or more individuals who are members of socially and economically disadvantaged groups. The business cannot exceed \$23.98 million in annual gross receipts, averaged over a three-year period. The personal net worth of a DBE owner shall be less than \$1.32 million not including the owner's ownership interest in the firm, and equity in the primary residence.

#### **How do I become a DBE?**

To become a DBE, you must be certified by the Hawaii State Department of Transportation (HDOT). Contact them at: <http://hidot.hawaii.gov/administration/ocr/dbe/>

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City and County of  
**HONOLULU**

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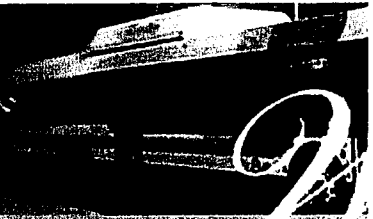
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Residents & Business

City Services  
Online

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and Activities



**Department of Transportation Services**  
**CITY & COUNTY OF HONOLULU**



## Non-Discrimination Policies

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#### **DBE News**

#### [Proposed Three-Year Overall DBE Goal for FFYs 2020, 2021, 2022](#)

DTS has proposed a new overall DBE goal of **15.05 percent** for FFYs 2020-2022. A description of how the goal was calculated is available at the link below. If you have any questions or comments regarding our proposed goal, email: [ryamasaki@honolulu.gov](mailto:ryamasaki@honolulu.gov). **The last day to submit comments is Sunday, July 14, 2019.**

DTS' Proposed Three-Year Overall DBE Goal Setting Process for FFYs 2017-2019 can be downloaded [here](#).

#### **What is a DBE?**

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#### **How do I become a DBE?**

To become a DBE, you must be certified by the Hawaii State Department of Transportation (HDOT). Contact them at: <http://hidot.hawaii.gov/administration/ocr/dbe/>

The HDOT DBE Directory can be found [here](#).

#### **What are the contracting opportunities in the City and County of Honolulu?**

Contact the Department of Budget and Fiscal Services at: <http://www.honolulu.gov/pur>

#### **DBE Program Downloads:**

[DBE Program Plan \(PDF\)](#)

Updated 9/14/2017

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**Uea**

**STADIUM MEET**  
3:30A-3P  
Sat 8A-3P  
starting @ \$15  
largest open air  
of vendors/  
of customers  
88-486-6704

**SWA**

**NG SALE**  
7:30a-12noon  
Ikaealoa St.  
housewares, etc.

**hala**

**MILY SALE!**  
7am-1pm  
aliki Place  
ng, Bags,  
res & MORE!  
Birds Please!

**allua**

**SAT. 9AM-1PM**  
Kaimui Dr.  
s, Collectibles,  
ids, Koa, etc.

**Kapahulu**

**hold Yard Sale**  
15: 7am-3pm  
2nd Ave.  
sports equip-  
men's & men's  
ooks, electron-  
ics and more.

**alike**

**8am-1pm**  
age at Waikole  
ilauau St. #Y101

**ale**

**ALE 8am-2pm**  
6/16  
ehale Street  
f Treasures  
stal, China, Furn.,  
s, Kitchen Items

**ale**

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\$1,225. B.Y. Realty Mgmt

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**1/1/1 LUNALILO ST.**

\$1175 Incl water & gas.

3rd flr walk-up. No pots.

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**Matlock Halo, corner unit.**

3/2/2 covd prkg! W/D.

Now paint/curtains! \$2,400

542-6573/CBPP RS-74527

**MOANALUA-SALT LAKE**

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**East Lake 1/1/1 elec incl,**

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Available now. B.Y. Realty

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**East Lake 1Bd/1Ba,**

1 Covered Parking, central

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Pont House 1/1/1 soc'd

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negotiable. 940-4420

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is hereby given that the

following vehicles will be sold at ITOW 18-1496 Ihope

Road on June 20, 2019

2006 Nissan Murano Lic# HLU153

Vin# JNBAZ08T85W307465

2000 Ford Ranger Lic# JY843

Vin# 1FTYR14V9YPA07391

2015 Honda Accord Lic# ZDK766

Vin# 1HGCR2F5XFA223359

2006 Honda CBR1000RR Lic# 756XJA

Vin# JH2SC57086M208753

2009 Suzuki SV650 Lic# 850XJY

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DATED: Honolulu, Hawaii

May 24, 2019

**JOSHUA B. GREEN**

Lieutenant Governor

of the State of Hawaii

(SA1204934 6/14/19)

Lieutenant Governor

of the State of Hawaii

(SA1207609 06/14/19)

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